## Table I - Non-Derivative Securities Beneficially Owned

<table>
<thead>
<tr>
<th>1. Title of Security (Instr. 4)</th>
<th>2. Amount of Securities Beneficially Owned (Instr. 4)</th>
<th>3. Ownership Form: Direct (D) or Indirect (I) (Instr. 5)</th>
<th>4. Nature of Indirect Beneficial Ownership</th>
</tr>
</thead>
</table>

**Phantom Stock**

<table>
<thead>
<tr>
<th>Date Exercisable</th>
<th>Expiration Date</th>
<th>Title</th>
<th>Number of Shares</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i)</td>
<td>(i)</td>
<td>Common Stock</td>
<td>1,940(2)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Conversion or Exercise Price of Derivative Security</th>
<th>Amount or Number of Shares</th>
</tr>
</thead>
<tbody>
<tr>
<td>0.00</td>
<td>D</td>
</tr>
</tbody>
</table>

**Explanation of Responses:**

1. Represents an award granted under the Issuer's Share Value Retirement Plan. Each share of phantom stock represents a right to receive the cash value of one share of Issuer's common stock. The phantom stock becomes payable upon the Reporting Person's termination of service as a member of the board of directors in a lump sum or, at the election of the Reporting Person, in a number of monthly installments equal to the number of months for which the Reporting Person received awards of phantom stock under the plan. The phantom stock will be payable in a lump sum upon the death of the Reporting Person or a change in control of Issuer prior to the time all payments in respect of the phantom stock have been paid to the Reporting Person. The award will be paid in cash. The value of the phantom stock will be determined based on the Issuer's share price at the time of payment.

2. For the avoidance of doubt, the share number and price per share in this report do not reflect the stock dividend to be effected by Issuer in connection with the closing of the initial public offering.

**Remarks:**

/s/ Michael R. Kolloway, as attorney-in-fact

05/07/2019

**Signature of Reporting Person** **Date**
KNOW ALL BY THESE PRESENTS, that the undersigned hereby constitutes and appoints each of (i) the Company's Chief Financial Officer of Parsons Corporation, a Delaware corporation (the "Company"), who is currently George L. Ball, and (ii) the Company's Chief Legal Officer and Secretary, who is currently Michael R. Kolloway, and their respective successors, signing singly, with full power of substitution, as the undersigned's true and lawful attorney-in-fact to:

1. execute for and on behalf of the undersigned, in the undersigned's capacity as an officer or director of the Company, Forms 3, 4 and 5 (including amendments thereto) in accordance with Section 16(a) of the Securities Exchange Act of 1934 and the rules and regulations thereunder and a Form ID, Uniform Application for Access Codes to File on EDGAR;

2. do and perform any and all acts for and on behalf of the undersigned which may be necessary or desirable to complete and execute any such Forms 3, 4 or 5 or Form ID and timely file such forms (including amendments thereto) and application with the United States Securities and Exchange Commission and any stock exchange or similar authority; and

3. take any other action of any type whatsoever in connection with the foregoing which, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of, or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and shall contain such terms and conditions as such attorney-in-fact may approve in such attorney-in-fact's discretion.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform any and every act and thing whatsoever requisite, necessary or proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all that such attorney-in-fact, or such attorney-in-fact's substitute or substitutes, shall lawfully do or cause to be done by virtue of this power of attorney and the rights and powers herein granted. The undersigned acknowledges that the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, are not assuming, nor is the Company assuming, any of the undersigned's responsibilities to comply with Section 16 of the Securities Exchange Act of 1934.

The undersigned agrees that each such attorney-in-fact herein may rely entirely on information furnished orally or in writing by the undersigned to such attorney-in-fact. The undersigned also agrees to indemnify and hold harmless the Company and each such attorney-in-fact against any losses, claims, damages or liabilities (or actions in these respects) that arise out of or are based upon any untrue statements or omission of necessary facts in the information provided by the undersigned to such attorney-in-fact for purposes of executing, acknowledging, delivering or filing Forms 3, 4 or 5 (including amendments thereto) or Form ID and agrees to reimburse the Company and such attorney-in-fact for any legal or other expenses reasonably incurred in connection with investigating or defending against any such loss, claim, damage, liability or action.

This Power of Attorney supersedes any power of attorney previously executed by the undersigned regarding the purposes outlined in the first paragraph hereof ("Prior Powers of Attorney"), and the authority of the attorneys-in-fact named in any Prior Powers of Attorney is hereby revoked.

This Power of Attorney shall remain in full force and effect until the undersigned is no longer required to file Forms 3, 4 or 5 with respect to the undersigned's holdings of and transactions in securities issued by the Company, unless earlier (a) revoked by the undersigned in a signed writing delivered to the foregoing attorneys-in-fact or (b) superseded by a new power of attorney regarding the purposes outlined in the first paragraph hereof dated as of a later date.

IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of this 5th day of May, 2019.

/s/ Harry T. McMahon

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Harry T. McMahon